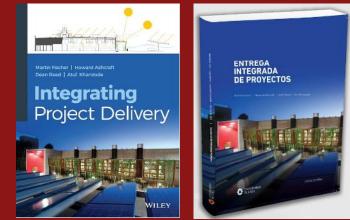
# Die berufliche Weiterbildung im Wandel: Welches Angebot braucht der Markt?



Martin Fischer, Stanford University Kumagai Professor of Engineering Professor, Civil & Environmental Engineering fischer@Stanford.edu







## Stanford

Center for Professional Development



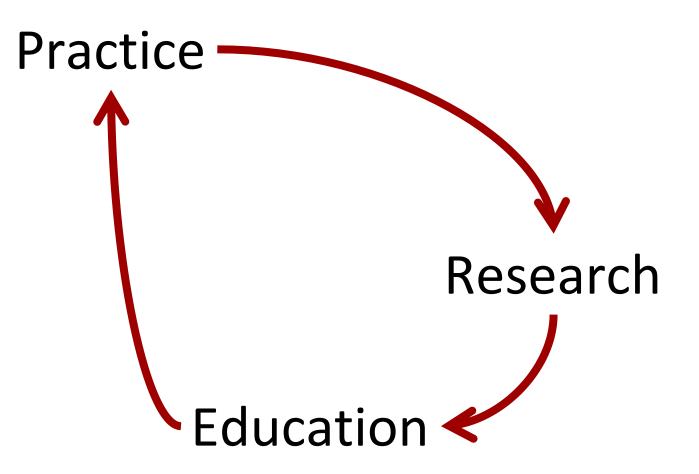
**CENTER FOR INTEGRATED FACILITY ENGINEERING** 

# "CIFE invents the next practice of designing, constructing, and operating the built environment."





The CIFE community accelerates the cycle of innovation from practice to research to education to practice, and so on







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The combination of emerging digital technologies creates unprecedented opportunities for supporting project teams in creating high-performing buildings

- Mobile
- Cloud / Parallelization
- Location / Dimensional Control
- Machine Learning / Artificial Intelligence
- Robotics / Additive Manufacturing
- Internet of Things (IoT)
- Virtual Reality / Augmented Reality
- Etc.



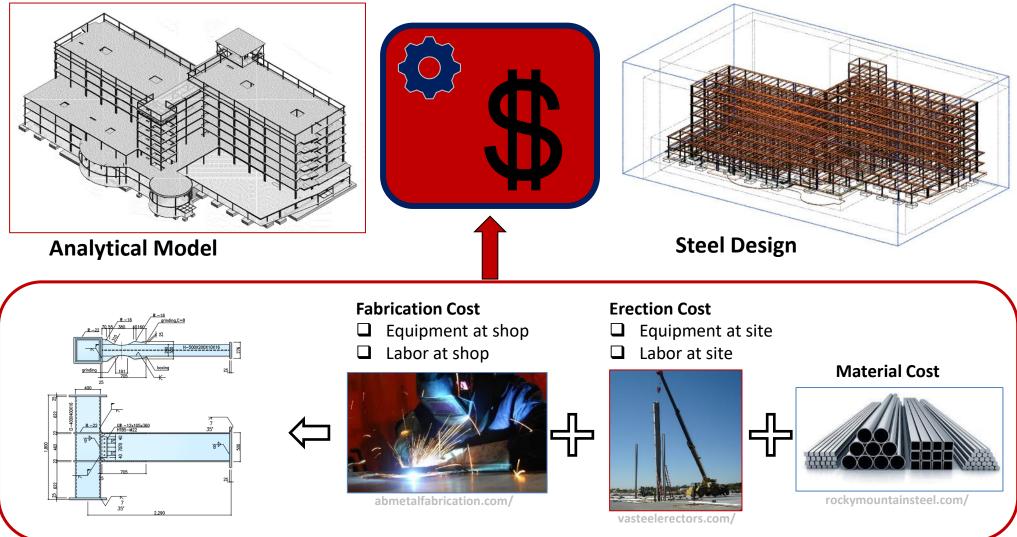
# The combination of emerging digital technologies creates unprecedented opportunities for supporting project teams in creating high-performing buildings

- Mobile
- Cloud / Parallelization: Cost-optimal structural design
- Location / Dimensional Control
- Machine Learning / Artificial Intelligence: GPT for natural language interface and aligning information
- Robotics / Additive Manufacturing: robots on site
- Internet of Things (IoT): IoT crane hook
- Virtual Reality / Augmented Reality
- Etc.





# Creating a cost-optimal structural design



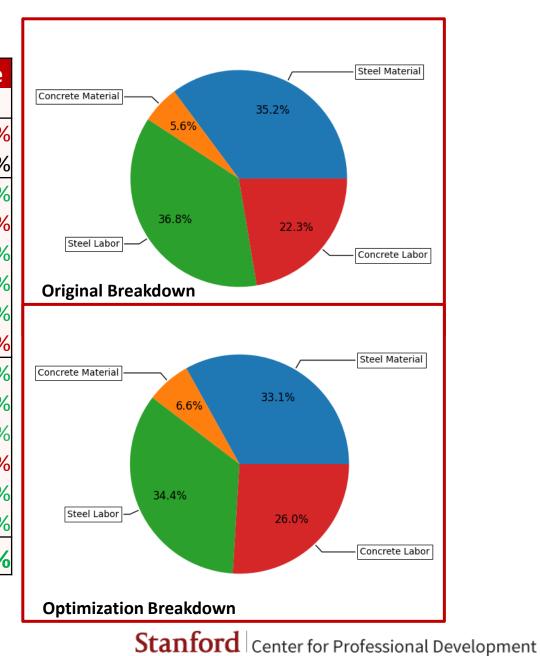
With Filippo Ranalli and Eduardo Miranda, CEE



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#### Creating a cost-optimal structural design

Metric	Optimization	Original	Difference
Design Time	1 hour	~weeks	
Steel weight [kips]	1,712	1,705	0.4%
Concrete weight [kips]	6,276	6,276	0.0%
Number of studs	7,100	17,946	-60.4%
Cambered beams	389	362	7.5%
Unique sections	48	51	-5.9%
Number of shear bolts	3,876	8,954	-56.7%
Shear tab stiffeners	0	501	-100.0%
Doubler plates	57	29	96.6%
Gravity material [\$]	1,117,086	1,138,324	-1.9%
Gravity Labor [\$]	1,827,933	1,862,342	-1.8%
Lateral material [\$]	189,499	203,157	-6.7%
Lateral labor [\$]	293,003	291,882	0.4%
Connection material [\$]	131,630	298,412	-55.9%
Connection labor [\$]	127,989	285,060	-55.1%
Total Costs [\$]	3,687,172	4,079,179	-9.6%





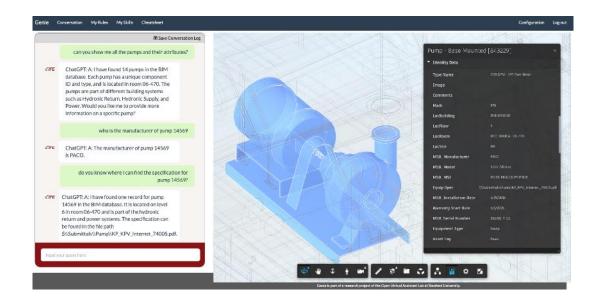
## Emerging GPT technology opens new opportunity

Many digital tools have been developed to support construction activities. However, they still:

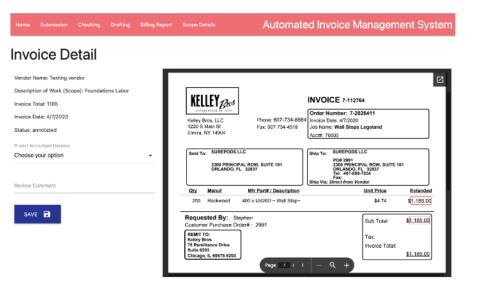
Require extensive resources to train and educate practitioners (e.g., BIM)

# Require tedious manual processing of raw data into usebul information

#### Case 1: BIMS-GPT



#### Case 2: AIMS

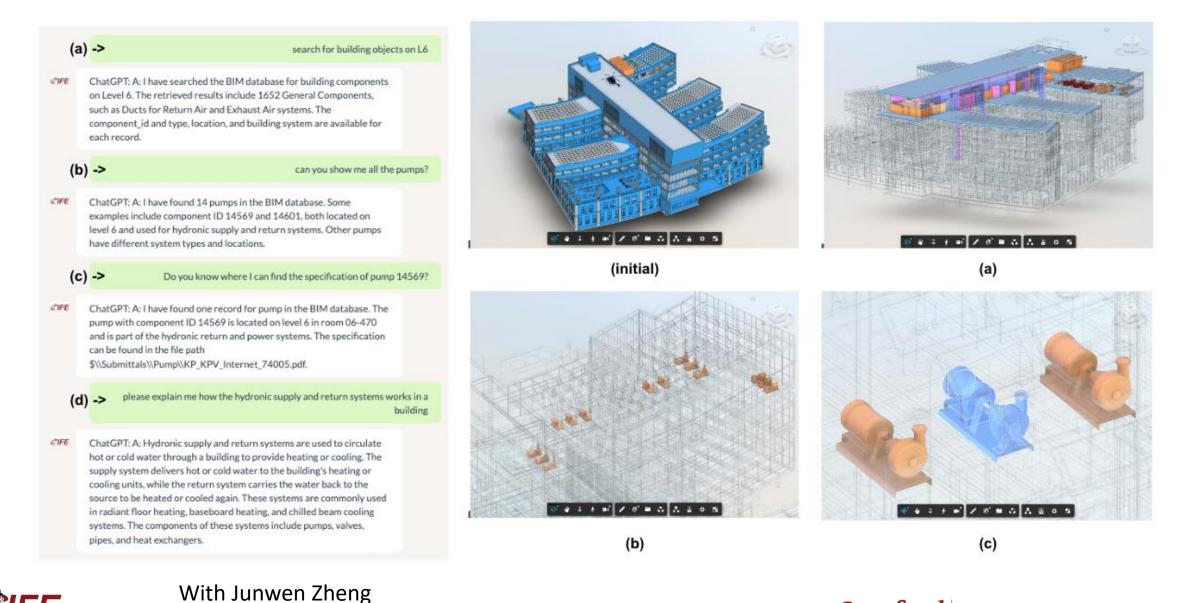


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#### With Junwen Zheng



### GPT enables rapid development of a natural language interface for BIM





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CIFE

#### GPT AIMS (Automated Invoice Management System)

Vendor Name: Testing vendor

Description of Work (Scope): Foundations Labor

-

Invoice Total: 1185

Invoice Date: 4/7/2020

Status: annotated

Project Accountant Decision

Choose your option

**Review Comment** 



KELLEYBros		INVOICE 7-1127	64	
ESTABLISHED IN 1886	Dia	Order Number: 7-20		
Kelley Bros, LLC 1220 S Main St	Phone: 607-734-8884 Fax: 607-734-4518	Invoice Date: 4/7/2020		
Elmira, NY 14904	r'ax. 007-734-4516	Job Name: Wall Stops Acct#: 76600	Legolanu	
		(ACCI#. 70000		
Sold To: SUREPODS LL	c )	Ship To: SUREPODS	LLC	
2300 PRINCIPA ORLANDO, FL	L ROW, SUITE 101 32837	PO# 2991	PAL ROW, SUITE 10 FL 32837 I-7034	01
		Ship Via: Direct from Ve		
<u>Qty Manuf</u>	Mfr Part# / Description		Unit Price	Extend
250 Rockwood	400 x US26D ~ Wall Stop~		\$4.74	\$ <mark>1,185</mark> .
Requested By: Step			Sub Total:	\$ <mark>1,185.0</mark>
Customer Purchase Orde	er#: 2991			
REMIT TO: Kelley Bros			Tax:	
75 Remittance Drive			Invoice Total:	
Suite 6203				



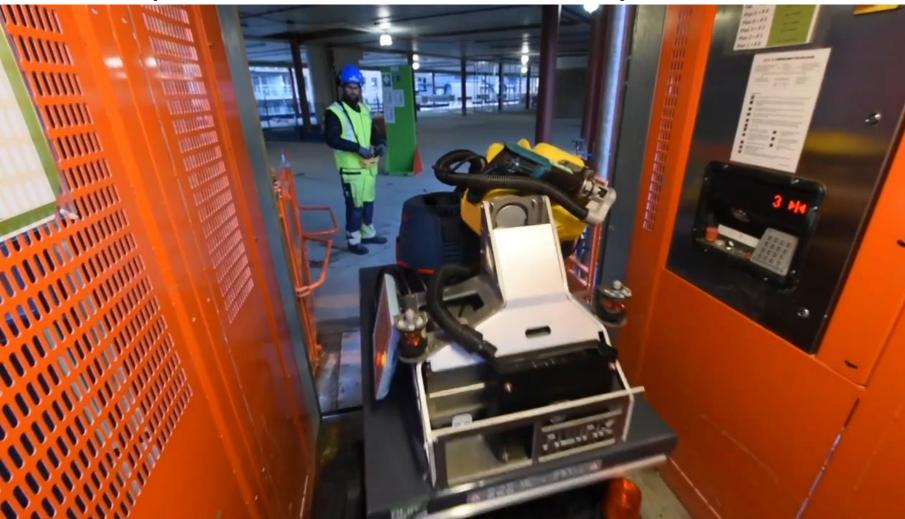
## **CIFE has studied 20 robots with 15 GCs in 8 countries**



Junion Center for Professional Development

CIFE

# Robotic drilling saved time and improved health and safety for four subcontractors



Reduced task time by 11%

Cut muscle strain hours from 60% to 1.3%

Reduced rework from 5% to 3%

Improved accuracy from 10 mm to 3.3 mm

Collected 10 kg of dust/1000 holes which saved 3 h of cleaning per zone (750 m<sup>2</sup>)

Increased total costs by 13%



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Crews using robots on site experienced these performance impacts

Objective	Impact
Safety	25-100% improvement
Quality	20-90% improvement in accuracy 22-100% reduction in rework
Schedule	90% reduction to 50% increase
Cost	84% reduction to 100% increase



With Cynthia Brosque

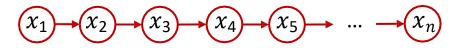
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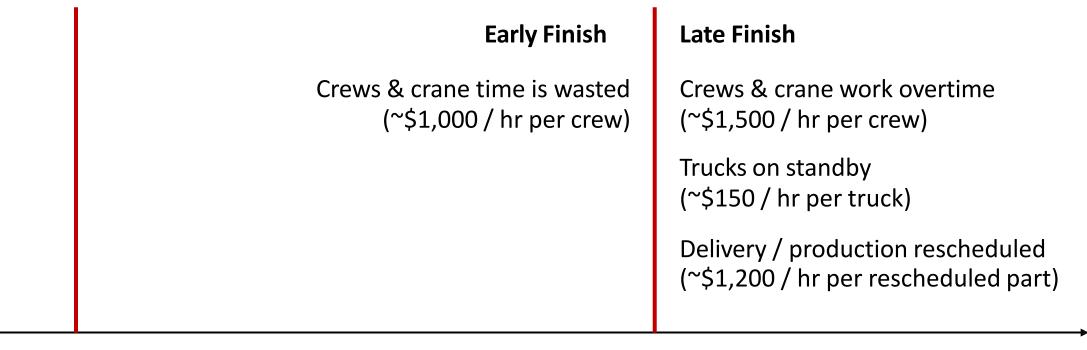
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#### How many parts can we install tomorrow?

Sequence of Parts to Install in the next-day Look-ahead Schedule (LAS)



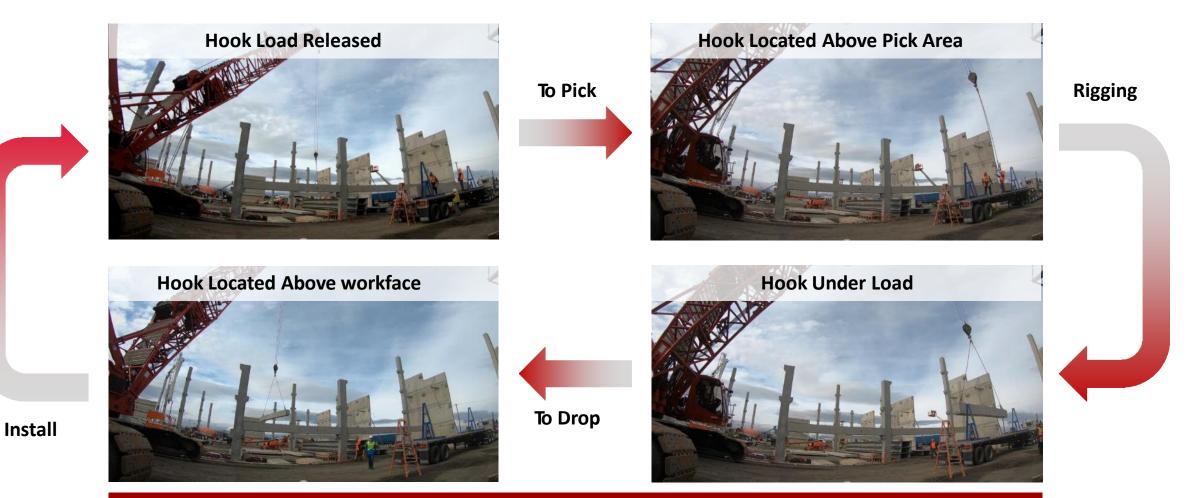


Time



#### Activity duration data collection

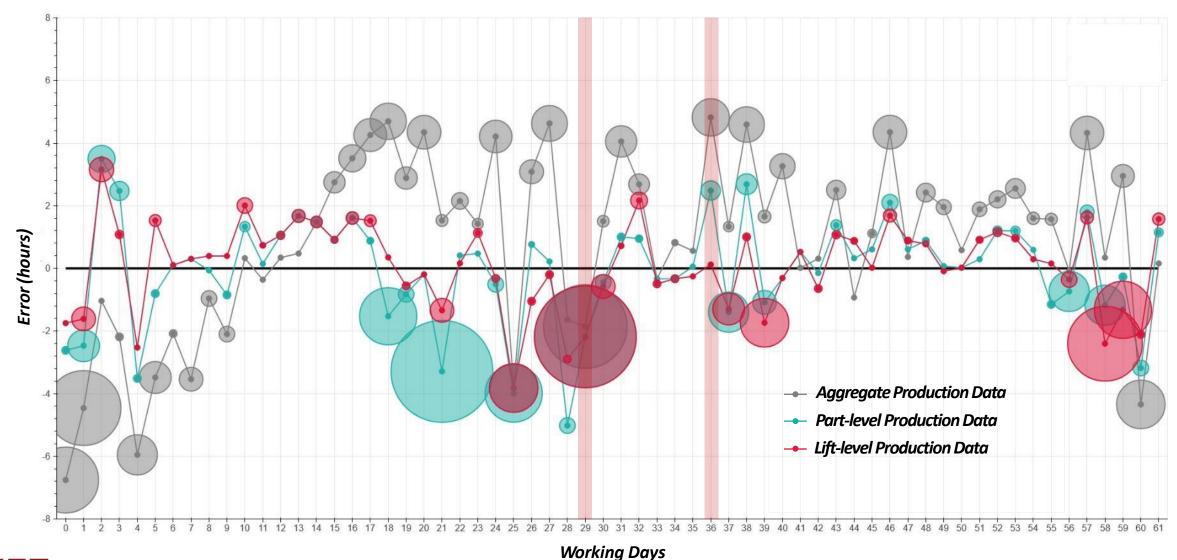
Total Cycle Time = To Pick + Rigging + To Drop + Installation



Collected data from 2,487 crane lifts over 2 precast parking lot construction projects



# Using the detailed data enabled better prediction of the parts to order for tomorrow





Forecast error reduced by ~50%

Daily effort to update the look-ahead schedule reduced from 2 hours to 1 minute

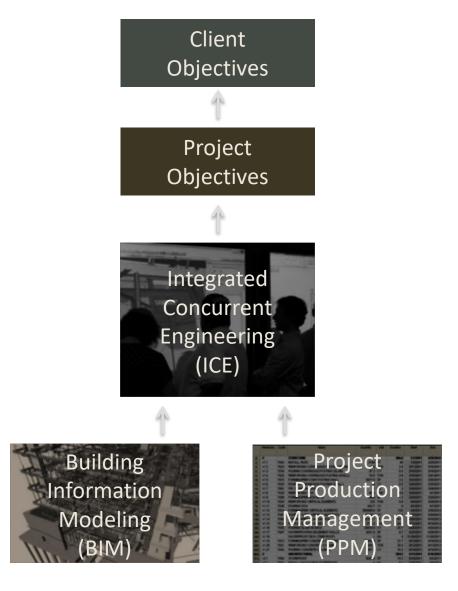


# **Professional education**

- Strong concepts
- Common vocabulary
- Learn by doing
- Diverse
  - All roles
  - All functions
- Large scale

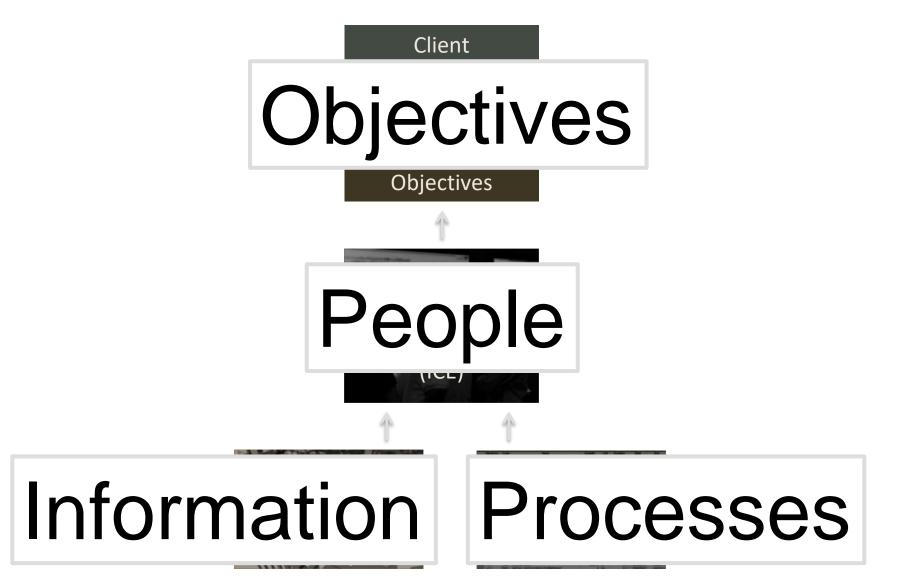


# VDC (Virtual Design and Construction) Framework



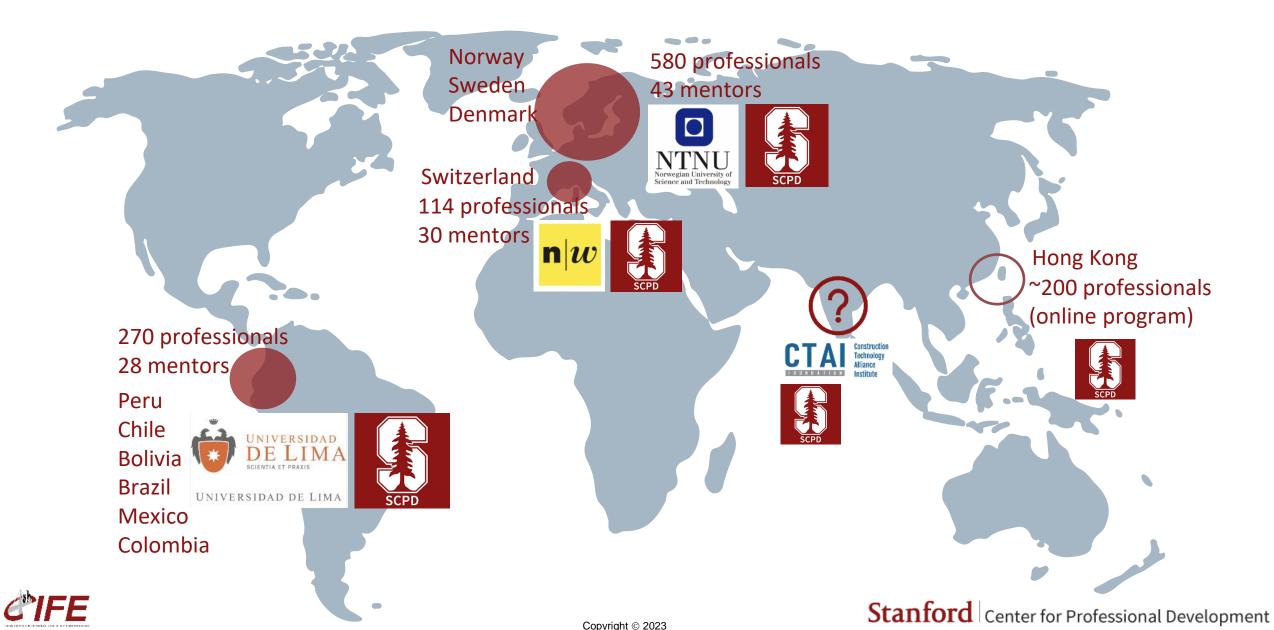


# **VDC** Framework





# ~2,000 VDC certified professionals around the world



## Recent Large-Scale VDC Programs

NTNU in Norway



FHNW in CH

ULima in Peru



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#### "VDC helped reduce construction cost by 30%"

Lidl is a German grocery chain with 13,000 stores around Europe and the US

Max Tran was hired as a senior project developer in Lidl Sweden to change how they establish new stores

#### Tumba

Månedsrapport #6 Dato: 02.03.2023 Tillägg/ändringar till #6

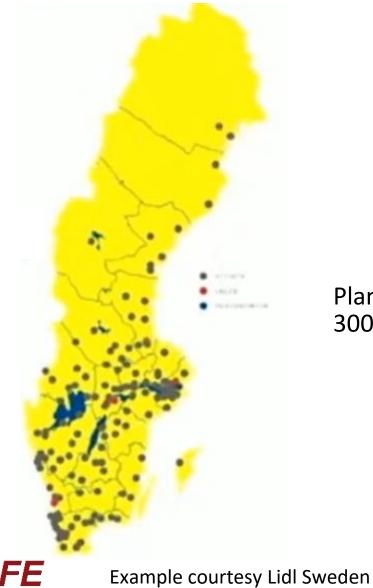
Max Tran Senior Projektledare Lidl

NTNU
 Norwegian University of
 Science and Technology





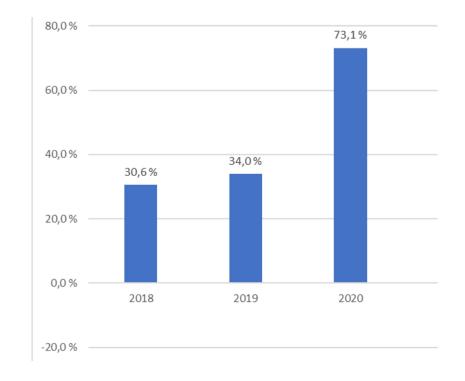
## Project execution does not support business strategy



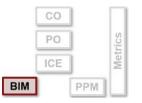


# Plans to expand from 200 to 300 shops within 3-5 years

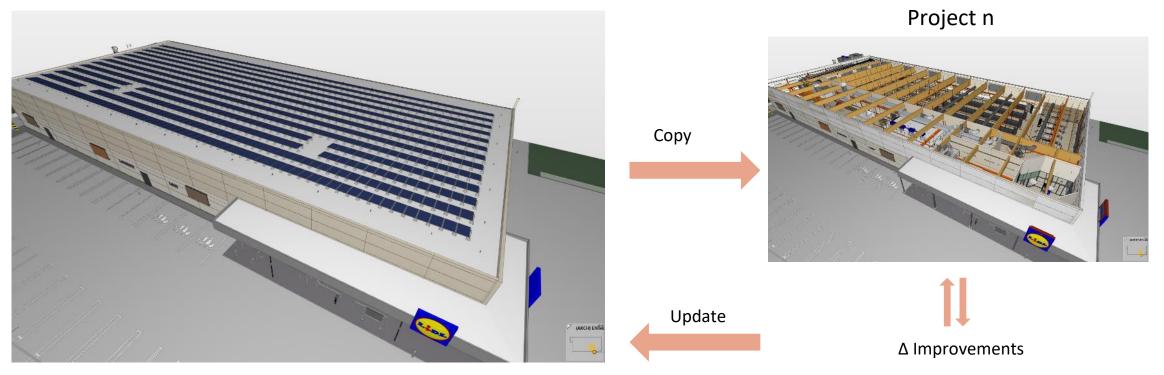
# Avg construction cost above ground €/m<sup>2</sup> with targets



# Mastermodel as starting point for all new projects 3D PDF visualization for executives



Mastermodel at LOD 350



Decision latency: 75% < 1w, 82% < 2w, 94% < 3w Revised decisions < 3%



Example courtesy Lidl Sweden

## Dramatically reduced design duration

- Design duration 2-3 weeks
  → tender for GC
- Cost of design reduced from 3,0 mSEK to 0,5 mSEK (-84%) per project
- Cost of improvements to master design model 3,0 mSEK/year
- Tender with detailed BOM (Bill of Material) from BIM
- Reduced variability on bids from +/- 50% to +/-3%

	СО		Г
	PO	]	fics
	ICE	j –	Metu
BIM	1	PPM	

		Kanale	r			Kanaldetaljer		
n	Aggregat	Material	Längd (m)	Plåtarea, rekt	Produkt	Dimension	Isolering	
Α	luzinkplåt							
	LB02	3	5.7 m	0.0 m <sup>2</sup>	Lindab LBXR	300x500-300x500		
					Lindab LDR	1820x900-1400x700		
na	I				Lindab LEPR	1100x700		
	CL01	1	2.8 m	0.0 m <sup>2</sup>	Lindab LORU	200-300x100		
_	CL02	1	3.8 m	0.0 m <sup>2</sup>				
	LB02	1	1.6 m	0.0 m <sup>2</sup>	Cap			
	CL01	1	8.2 m	0.0 m <sup>2</sup>	Lindab EPF	125		
	CL03	1	0.3 m	0.0 m <sup>2</sup>	Lindab EPF	160		
	LB02	1	7.8 m	0.0 m <sup>2</sup>	Lindab EPF	200		
	CL02	1	14.1 m	0.0 m <sup>2</sup>	Lindab EPFH	315		
	CL03	1	4.7 m	0.0 m <sup>2</sup>	Lindab ESU	200		
	LB02	1	22.0 m	0.0 m <sup>2</sup>	Lindab ESU	630		
	CL01	1	2.4 m	0.0 m <sup>2</sup>	Lindab LEPR	300x500	-V403	
	LB02	1	31.8 m	0.0 m <sup>2</sup>	Lindab LEPR	500x300		
	CL02	1	4.2 m	0.0 m <sup>2</sup>				
	CL04	1	1.7 m	0.0 m <sup>2</sup>	Elbow			
	LB02	1	31.6 m	0.0 m <sup>2</sup>	Lindab BFU	250-250		
	LB01	1	0.0 m	0.0 m <sup>2</sup>	Lindab BFU	315-315		
	LB01	1	74.0 m	0.0 m <sup>2</sup>	Lindab BFU	315-315	-K403	
					Lindab BFU	630-630		



Dimension

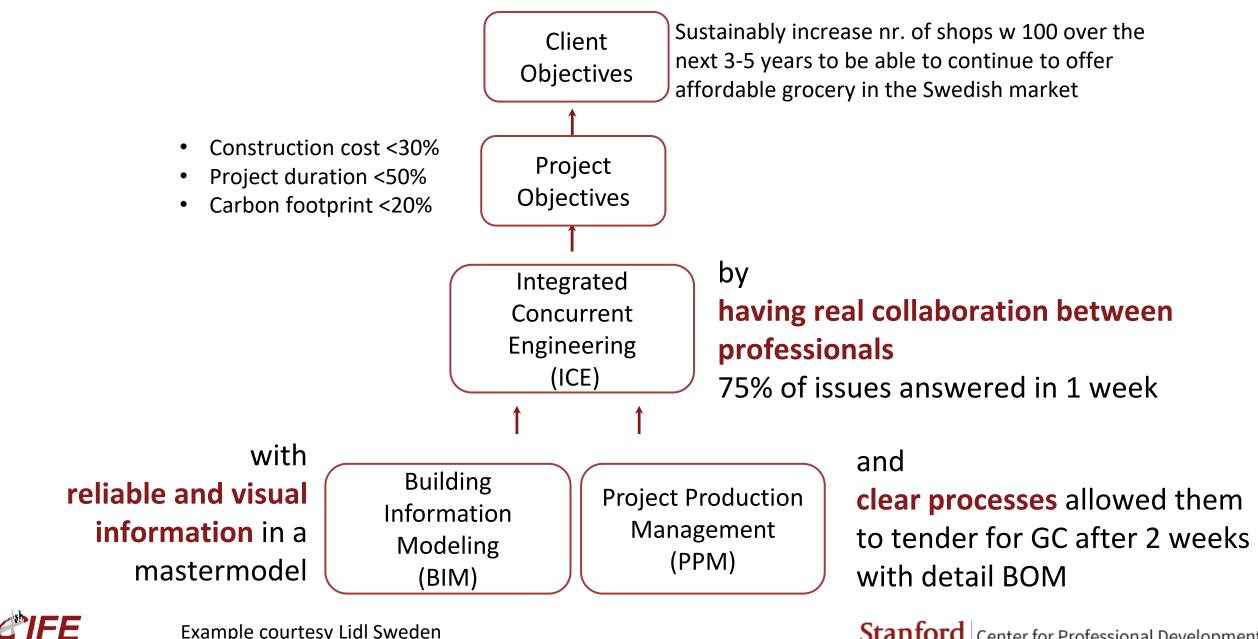
Cirk, kanal,

Cirkulär kar

315

250 315

## VDC Framework – Lidl Sweden



Example courtesy Lidl Sweden

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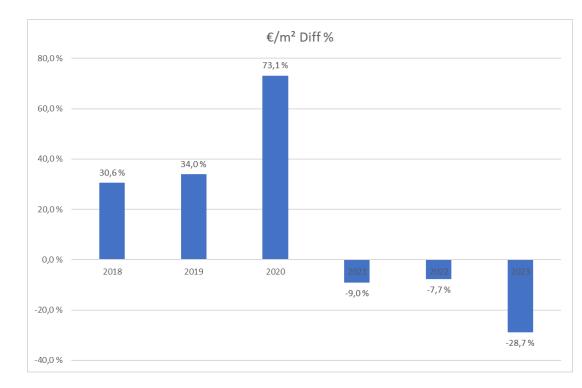
#### Project execution now supports business strategy





# Expand from 200 to 300 shops within 3-5 years

# Avg construction cost above ground €/m² is now 30% below target



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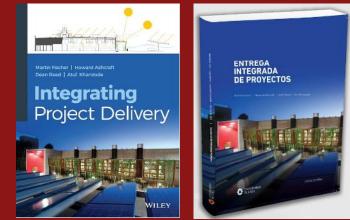
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